

Chorley Public Service Reform Partnership

Future partnership development: Roadmap and next steps

1. Purpose

To update the Executive on opportunities to bring South Ribble Partnership and Chorley Public Service Reform Partnership (CPSRP) together and set out a road map for alignment.

2. Recommendations

The following recommendations are made:

- 2.1. To determine the outcome of discussion at point 7
- 2.2. To note and agree the principles of alignment as detailed at section 5
- 2.3. To note and approve the next stage and approach detailed at section 6

3. Background

At the meeting of the CPSRP in May, members agreed to undertake work to understand how our response to Covid 19 can change the way that we work together as partners as part of long term system change. The work highlighted how a successful response was enabled by shared intelligence, effective multi agency communication, a common goal, and the deployment of partnership resources in a coordinated way. South Ribble Partnership undertook a parallel piece of work with similar conclusions. One of the recommendations suggested that the opportunities for working at scale across Chorley and South Ribble be progressed further.

With the extension of shared services between Chorley Council and South Ribble Borough Council, there is now resource available to develop how the two partnerships can come closer together with a combined approach and single strategy.

4. Opportunities

Each partnership has strengths that will complement and enhance their existing highly regarded reputations. Each benefit from strong levels of engagement and impact across a wide range of partners.

The benefits for each partnership and the opportunities that should be explored include how to:

- share knowledge and expertise
- use pace and agility to accelerate transformation
- influence change and public service reform at scale
- reduce duplication and increase efficiency
- establish a shared vision to guide our collective use of resource

5. Principles

The following principles are proposed as a basis for developing a combined approach:

5.1. Shared Strategic Vision:

Establish a joint vision for partnership working, integration and outcomes for residents, businesses and communities that responds to our local context

5.2. Shared Structure:

Rationalise the number of meetings and agree a structure that provides effective decision making, with membership predominately made up of chief executives and senior decision makers across the two districts.

5.3. Single Voice:

A single voice through strong collaborative representation as a group of partners will position Chorley and South Ribble to have greater influence within wider systems in which partners operate. The combined footprint would level up and represent a significant area which could better engage at scale with existing groups such as the Integrated Care Partnership as well as many of the GP networks which currently cross over district boundaries.

5.4. Local Identity:

The Partnership remains agile to undertake activities in either locality as well as across the whole footprint. It is recognised through a distinct umbrella brand, that represents each area and its partners.

5.5. Sustainability and Resourcing:

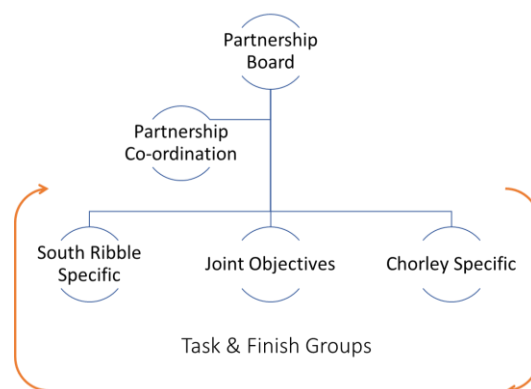
To investigate and develop proposals around a sustainable mechanism for funding partnership management and initiatives.

6. Approach

To ensure that there is a considered approach to establishing a joint area partnership, a development programme and road map is set out below.

6.1. Development Programme

Each partnership board/executive comes together meeting jointly, commencing in January 2021 to co-design a future partnership arrangement for the Chorley and South Ribble areas, including proposals for a joint strategy and terms of reference. During this time existing partnership business will continue under a split agenda.



It is proposed that joint meetings between each partnership be conducted as follows:

- Existing chairs of each partnership share the duties and rotate between meetings
- Vice Chairs: Leaders of each district Council will provide the vice chair (where they are not currently chair)

Period	Development Stage	Description	Joint Board Meeting
Feb – March 2021	Shared Partnerships Strategy	Undertake a workshop with the joint boards to outline key priorities, objectives and outcomes. The findings of this workshop be used to develop the community strategy for Chorley and South Ribble. Existing evaluation and work that has been conducted should be consolidated, avoiding the need for further wider consultation through development stage. This includes the Covid-19 evaluation and South Ribble Partnerships recent community strategy consultation.	16 th March 2021

Period	Development Stage	Description	Joint Board Meeting
April – May 2021	Shared Governance Arrangements	To develop a new constitution/TOR that sets out a simple, but clear set of governance arrangements and decision-making structure for the Partnership. This is to be achieved through taking a desktop study on the existing sets of governance and rules and best practise including membership. Providing the joint boards with a report on options for governance.	13 th July 2021
May - September 2021	Action Plan	Draft an action plan for a single partnership to set out a 12-month delivery plan together with a range of suitable indicators to measure performance. <i>Provisional Date 25th May 2021 for initial workshop on Action Plan</i>	
September 2021	Decision on Implementation	Each board to review and proceed to decision of implementation of a joint partnership between Chorley and South Ribble. <i>14th September 2021, meeting of the Partnership Board</i>	14 th September 2021

7. Discussion

The Executive are asked to discuss the following points and identify any appropriate actions arising from those discussions:

- 7.1. Do partners support in principle the development of a joint partnership between Chorley and South Ribble? (timing and principles)
- 7.2. What opportunities are there that may further influence the alignment of the two partnerships?
- 7.3. Would a joint partnership provide opportunities for your own organisation in achieving your corporate objectives/projects?

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